

## **Scoring Process**

We score all potential investments based on the following key metrics, and material developments in any one of them could trigger a change in rating.

People	Product
<ul> <li>Effective governance</li> <li>Distinctive culture</li> <li>Retention of diverse staff</li> </ul>	<ul> <li>Vision for future innovation</li> <li>Growth of market share</li> <li>Focus on correct KPIs</li> </ul>
Execution	Valuation
<ul> <li>Returns on R&amp;D Investments</li> <li>Effective sales and marketing</li> <li>Improving operational results</li> </ul>	Market-implied growth rate below IV estimate
Moat	Risk
<ul><li>Risk of disruption</li><li>Competitive pressures</li><li>Community engagement</li></ul>	<ul> <li>Adoption risk</li> <li>Regulatory and geopolitical risk</li> <li>Potential for permanent capital loss</li> </ul>